## **Developing in the new normal**

Digby Morgan, Kate Davies and Grant Anderson
16 July 2024



## **Post-election Round Up**

Grant Anderson



#### What's in a name change?

- Appointment of Angela Rayner
- Removing "Levelling Up"
- Reinstating "Local Authorities"

#### "Five Golden Rules"

- "Grey belt" land
- "Brownfield" land
- 50% affordable housing
- Boosting infrastructure
- Including green space

#### **Planning Policy**

- Mandatory housing targets
- Updates to the NPPF
- Increased staffing
- Increased powers for local authorities

#### **Green Belt**

- New generation of towns
- Strategic review of green belt areas
- Over 11,000 "grey belt" sites identified
- Sites primarily around London, Greater Manchester, Birmingham and Bristol

## Why are some RPs stepping back from s106 acquisitions?

Kate Davies



#### **Headlines**



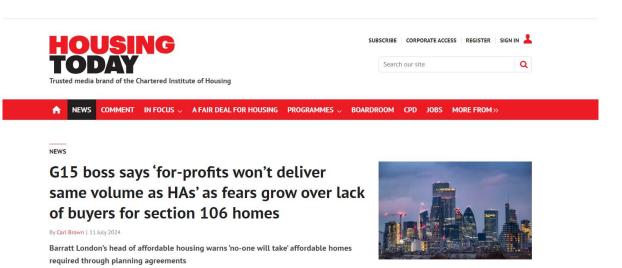
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#### Housing associations could stop buying Section 106 amid new homes 'cliff edge', L&Q chief warns

NEWS 14.03.24 3.00 PM BY JAMES RIDING

Housing associations could stop buying Section 106 homes as they face a new homes "cliff edge", L&Q's chief executive has warned.



The boss of the G15 group of housing associations has raised doubts about the ability of for-profits to deliver at the same volume as traditional providers as the latter step back from section 106

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## What are the problems with s106 as a delivery mechanism?

- Planning;
- RP cash flow constraints focus on existing stock;
- Suitability wrong tenure; inadequate specification;
- Mis-match between price developers expect and what RPs currently willing to pay?

## What can we do to make it an attractive supply mechanism again?

- Partnerships to ensure suitability for the RP who will manage them;
- Focus on quality not storing up problems for the future;
- Service charges can we cap within the planning system to deal with affordability challenges with high mixed use service charges?
- More grant?
- Can we look to local authorities/Homes England/ GLA to act as aggregator with RPs managing stock?

# Portfolio transactions – Unlocking financial capacity in a challenging market

Digby Morgan



## What are they?

- Sale/ purchase of tenanted stock
- Good way to acquire stock
- Good way to expand into a new area
- More than just a property transaction

## How are they different from development acquisitions?

- Many similarities in legal DD process, but substantial extra work:
  - Existing property, so not negotiating development provisions
  - But where it is newer property, need to do due diligence on the development documents
  - Already tenanted. Great, but:
    - Resident consultation
    - Tenancies in acceptable form?
    - All rent increases done properly?
    - Arrears position?
- Cross over with technical DD, especially e.g. compliance.

## How are they different from development acquisitions?

- Contract quite different
  - No development provisions. Assignment of existing in-date DAs?
  - But buying a business, as well as property
  - What information is provided, and what is warranted?
  - TUPE
  - Property management
  - Grant liability
  - Data protection
  - Homes England consent

## How are they best delivered?

- Organisation, organisation, organisation!
- Agree key terms at offer and HOT stages.
  - Lucky that there is an accepted market position on most issues
  - But set out assumptions offer made on e.g. that remedial compliance works not needed
  - Similarly at HOTs
- If seller is fully prepared, it makes a massive difference.
- Realism about the amount of DD (legal and technical) required.

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